

VI Semester B.B.M. Examination, May 2016 (Semester Scheme) (Freshers + Repeaters) (2014-15 & Onwards) BUSINESS MANAGEMENT Paper – 6.4 : Strategic Management

Time: 3 Hours

Max. Marks: 100

Instruction: Answers should be written in English only.

SECTION - A

Answer any 8 of the following. Each sub-question carries 2 marks.

 $(8 \times 2 = 16)$

- 1. a) What is a strategy?
 - b) Mention any two limitations of strategic management.
 - c) What is Environmental Appraisal?
 - d) What is internal environment?
 - e) What is meant by strategic plan?
 - f) What do you mean by Merger?
 - g) Give the meaning of corporate culture.
 - h) What do you mean by matrix structure?
 - i) Give the meaning of operational control.
 - j) What do you understand by strategic audit?

SECTION-B

Answer any 3 of the following. Each question carries 8 marks.

 $(3 \times 8 = 24)$

- 2. Explain the steps involved in strategy implementation.
- 3. Explain the process of environmental analysis.
- 4. Discuss the importance of strategic management.
- 5. Write a note on key result areas.

P.T.O.

SECTION - C

Answer question 10 and any three of the remaining. Each question carries 15 marks. $(4 \times 15 = 60)$

- 6. Explain the steps involved in strategic planning process.
- 7. Explain how an organisation can achieve competitive advantage.
- 8. Discuss the various evaluation techniques of operational control.
- 9. Explain the concept of SWOT analysis of a business.
- 10. Examine the role of strategists in strategic management.